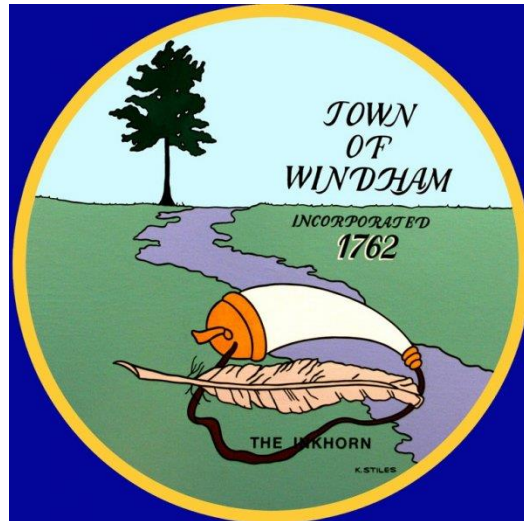


Town of Windham

Manager's Proposed Municipal Budget
2018-2019



STRATEGIC PLAN-BASED BUDGET
March 30, 2018

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

MANAGER'S BUDGET MESSAGE

March 30, 2018

To the Town Council:

As required by Article V, Section 2 of Windham's Charter, I am pleased to submit the manager's proposed budget for fiscal year 2018-2019 and this explanatory budget message.

Respectfully,



Anthony T. Plante
Town Manager

Strategic plan-based budgeting.

In October 2015 the Council adopted a strategic plan. As a bridge or stub strategic plan, its purpose was to identify key issues, strategies to address those issues, and get us from fiscal 2016 to the adoption of a newly-updated comprehensive master plan in 2017. Since the adoption of the new Comprehensive Master Plan Update (Order 17-118 on June 13, 2017) the town has worked toward a more comprehensive strategic plan to include the goals of the comprehensive master plan as well as incorporate other trends affecting the town. A copy of that draft plan is attached to, included in, and helped guide the development of this budget consistent with the spirit of the Council's strategic planning and budgeting policy.

Mission.

No one year's budget can or should stand alone. Many of the services, issues, and projects the town undertakes extend beyond a single fiscal year. The challenge is to articulate a vision, be clear about our mission, establish specific measurable goals, and take steps to accomplish them over the long term. The budget I have submitted continues to fund, staff, and equip the town to achieve that mission, tries to quantify how much of that mission we accomplish or how well, where there are gaps, and what we propose to do to close those gaps. As I have said in previous budget messages, a budget is a plan for what we are to accomplish in the

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

MANAGER'S BUDGET MESSAGE

coming year, expressed in terms of dollars and cents. Before we can talk meaningfully about the dollars and cents, however, we have to understand what it is we are here to do.

Each department has addressed the question of mission. Each department has identified areas where there are gaps between what it is currently doing or is currently able to do, and what it should be doing, in quantity, quality, or both. In some instances departments have identified factors or trends that affect what they do and may become gaps in the future. Many of the departments proposed adding resources, often in the form of added hours or added positions, to deliver on more of their mission or to deliver on it in a better, more efficient, or more effective manner. Some of these proposals are included in the strategic plan the Council adopted. Other proposals respond to needs or issues that have arisen since. All of these proposals are included in the preliminary budget column.

Preliminary budget.

The preliminary budget column is an answer to what the budget would look like if departments were, in the judgment of their department heads, either delivering on their mission fully or making progress toward delivering on it fully. All of their proposals are included in the budget narratives and notes that accompany the numbers. Those proposals all express an understanding of their departments' purpose, a commitment to meeting that purpose, and finding ways to deliver on that. Many of the departments' budget narratives include indicators to show how well they are delivering on their mission.

The proposals included in the preliminary budget are another reflection of what the Council already has seen elsewhere. In nearly every instance we are finding that the community's needs and expectations have outgrown the local government whose purpose is to meet them. A facilities master plan in 1998, a property condition assessment in 2013, and another facilities master plan in 2014 have all pointed to existing and growing deficiencies. Under the Council's leadership, progress has been made over the past couple of years in particular to address some of the most pressing needs, but more remain. Staffing has been increased over the last three years as part of the town's efforts to address strategic issues relating to growth. Added paramedics in fire-rescue, a 27th sworn police officer, public works buildings and vehicle maintenance positions, tax collection/town clerk office part-time help, parks and recreation maintenance hours, library circulation supervisor and teen services assistant, and a shared stormwater compliance coordinator, for example.

Staffing changes and new positions all have been put in place to address service level needs and expectations, needs and expectations that vary from community to community and are reflected in their staffing numbers and patterns. Some of the differences between communities may be the result of service delivery choices: Do we deliver the service (public safety dispatch and solid waste collection, for example) in-house or do we contract it out? There are other differences, such as code enforcement, that raise other questions: In a community that is routinely at or near the top of the list for construction activity, is Windham staffed at a level that meets its mission? Throughout the budget process, any time a request is made or a change is contemplated, the question needs to be asked, "What effect will this have on the department's ability to accomplish its mission? Will this add to, strengthen, or increase the level or quality of the service, or will it detract from, weaken, or decrease it?" We are fundamentally a service organization, and virtually every budgetary choice needs to be viewed through the lens of whether a choice gets us closer to, or moves us further away from, meeting our service goals.

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

MANAGER'S BUDGET MESSAGE

Preliminary budget proposals from the draft strategic plan intended to help close gaps between a department's mission and its current capabilities include:

- A compliance and safety officer, to increase focus on labor law compliance and workplace safety, starting 1/1/2019
- Increasing the size of the public works crew by two truck drivers (restoring one, adding another) to improve productivity and flexibility, starting 4/1/2019 to coincide with completing the move into the new shared maintenance facility,
- Adding a custodian to account for the additional space at the shared maintenance facility, starting 4/1/2019,
- Adding a 28th police officer, starting 1/1/2019, with two more in each of the following two years,
- Establishing an EMS supervisor's position, starting 1/1/2019, and
- Restoring a 2nd administrative assistant in code enforcement, also reducing the burden for coverage on assessing and planning staff, starting 1/1/2019, and
- Studying space utilization and identifying ways to improve the work environment occupied by assessing and the shared administrative support area with planning and code enforcement.

There are other adjustments in the budget that respond to other issues and needs, but those listed above represent the most significant, especially where they add staff, add hours, add capacity, and/or increase productivity, flexibility, and responsiveness to the needs of the community.

In addition to the staff and other operational proposals, there is a significant commitment to meeting the town's capital needs in the preliminary budget. Capital equipment, roads, buildings, and other facilities are shown at levels consistent with plans discussed with or approved by the Council.

Manager's proposal.

The manager's proposed budget seeks to balance the challenges maintaining financial stability and solidity with addressing the mission-based needs identified by department heads and significant increases in capital investment, especially roads, other infrastructure, and facilities.

As part of a plan begun in fiscal 2015, municipal revenue sharing has been phased out of the budget. Whatever the state provides will be available to help reduce the tax levy, as it is designed to do, and/or meet some of the town's capital needs under the Town Council's fund balance policy. Regardless of the Legislature's future actions on municipal revenue sharing, the town's approach has eliminated its reliance on it for budgetary purposes, insulating the town's budget process from the volatility of the legislative session, and provides time to adjust to any changes.

Capital equipment (19100) continues to be funded according to plan. Road improvement funding (19200) is proposed to increase to \$1,150,000, though this still leaves a considerable gap and forces choosing between needed projects and pavement preservation efforts. \$500,000 has been shifted from pavement preservation to Brand Road in 19400 based on engineering evaluations that show a need for more extensive work than originally thought. Building and land improvements

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

MANAGER'S BUDGET MESSAGE

(19300) continue to address maintenance and repair needs as well as issues identified in the 2013 property condition assessment, but does not address long-standing (and growing) facilities needs throughout the town's departments and offices. Building and land improvements also includes engineering and building an expansion to Smith Cemetery from existing funding, a project estimated at \$400,000. Funding for land and facilities improvements (account 19400) is mostly offset by recreation impact fees for the continued development of Lippman Park, the completion of plans for and construction of a community park which incorporates the town's skate park under a Land & Water Conservation Fund grant.

The proposed budget continues to include \$250,000 in FY 2019 and the road improvement plan calls for another \$250,000 in FY 2020 to pay for final engineering of the road, sidewalk, signal, intersection, and other improvements along Route 302 as part of the 21st Century Downtown plan. Doing so would better position the town for any infrastructure funding that may come from Washington, and make a down payment on one of the four pillars of the comprehensive master plan, "Creating a North Windham to be proud of." This level of commitment also will help set the stage for the infrastructure and facilities investments the community will be called on to make in the coming years, after too many years of too little spending to meet the needs of a town that has been, and continues to be, one of southern Maine's fastest growing.

The manager's proposed budget for fiscal 2019 makes use of municipal revenue sharing through fund balance, instead of directly, to help fund long-standing capital needs or reduce the property tax levy. It is used in both of these ways, as allowed under the Council's fund balance policy, making use of available unassigned fund balance at the end of fiscal 2017 for capital projects and for managing the tax levy increase. At the same time, it does not use all of the fund balance allowed, in order to leave money in the bank for fiscal 2020 and the roughly \$500,000 bump in debt service costs for the shared maintenance facility. It provides a path forward in addressing strategic and service needs identified in the plan adopted by the Council, and continues to sharpen the focus on our mission to serve Windham's residents and taxpayers.

We have work to do. The town's employees, department heads, and I look forward to working with the Council, taxpayers, residents, and volunteers to get it done.

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

NOTES ON BUDGET DOCUMENT FORMAT

The fiscal 2018-2019 budget marks the first time we have used the Munis budget development module. The advantage is that it is completely integrated into our financial management and accounting systems. It does, however, mean that we will have to get used to new reports and some new ways of looking at things. As we go through the budget process with the Council, and again when we work on a budget for fiscal 2020, we will continue to refine the reports we use and how information is presented.

One of the first things you might notice is that the book is back in landscape (horizontal) orientation after the last few being in portrait (vertical) mode. This is a function of how Munis reports print out. So far we have not been able to find an effective way to render them in portrait mode and contain the kind of information needed.

Department narratives are still individual Word documents that appear before each department, or org code (see below), and discuss the purpose of that account. Where it is a department, or a division within a department with a distinct purpose and mission, the Word document discusses the elements of mission, success, and measurement that we have been trying to gradually incorporate into the budget discussion.

Detail for individual line items is listed on pages of ~~Next Year Budget Detail~~+reports that will have to be updated as we go from level to level in the process, since the detail report only shows the total for the level being worked or reported on. The budget request/approval levels are:

- PRELIM : Department head requests
- MANAGER : Manager's proposed budget
- FIN COMM : Finance committee recommendation
- COUNCIL : Council adopted/recommended to town meeting
- ADOPTED : Town meeting adopted

~~Next Year Budget Levels~~+reports, which will be used as summary reports, show the changes in the accounts from PRELIM to COUNCIL. There are other reports, and various combinations of report options, that we can explore to come up with the optimal set of reports as we go through the process.

Listed below are some changes/features in the budget book to help orient you:

- Budgeting by fund. Instead of mashing the general fund, recreation program fund, and sewer fund all together for the purposes of budgeting, then separating them for the purposes of accounting, we are starting the process for 2019 budgeting by fund. A fund, by definition, is a series of self-balancing accounts, i.e. revenue equals expenses.
 - Revenues and expenditures will be shown by fund.

TOWN of WINDHAM

FY 2018-2019 MUNICIPAL BUDGET

NOTES ON BUDGET DOCUMENT FORMAT

- Revenues will show up as credits (negative amounts), thus offsetting expenditures as debits. **(NOTE: In the updated reports issued April 30, 2018 revenues are not shown as negative amounts.)**
- New department codes, called %orgs+or %org codes,+the shorthand we use to refer to the various divisions of the budget. Most should be somewhat familiar, as we tried to keep the order as familiar as possible while also making the chart of accounts more consistent with state and GFOA model charts of accounts. This should make reporting clearer and analysis easier. That said, some things have moved around:
 - The major divisions by which the budget will be voted on and funds appropriated are %functions.+They are:
 - 10 General Government
 - 20 Public Works
 - 30 Police & Safety
 - 40 Fire-Rescue & Emergency Management
 - 50 Recreation & Culture
 - 60 Property & Inspection
 - 70 Development & Conservation
 - 80 Health & Welfare
 - 90 Capital, Debt & Other
 - The town clerk's office, formerly department 7510, is now in General Government as org 11700.
 - Sewer, instead of former account 9170, is org 22110 and accounted for in its own fund.
 - Recreation programs, formerly account 5111 as part of Parks & Recreation, is now shown in the Recreation Program Fund as org 22120.
- More orgs were defined when the chart of accounts as designed than we are using in the proposed budget. These can be used to further break department budgets into activity or cost centers, such as:
 - In Police (function 30), orgs in the 13000 series:
 - 13200 Patrol
 - 13300 Investigations
 - In Fire-Rescue (function 40), orgs in the 14000 series
 - 14200 Fire-Rescue Services
 - In Parks & Recreation (part of function 50), orgs in the 15000 series

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FY 2018-2019 MUNICIPAL BUDGET

NOTES ON BUDGET DOCUMENT FORMAT

- 15230 Lippman Park
- 15240 Other Parks & Trails
- 15320 Community Events
- 15340 Senior Programs
- In Planning & Conservation (function 70), orgs in the 17000 series
 - 17310 Watershed Protection (perhaps move this from org 11500, Community Participation, along with things like the Natural Resources Advisory Committee)

The draft strategic plan, oversized budget projection spreadsheets (when completed), oversized capital plan spreadsheets, the audited financial statements, and other supporting documents will be attached as appendices, and oriented so you can use that portion of the book in portrait (vertical) orientation.

05/15/2018 08:39
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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

P 1
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE		
00	UNDEFINED								
1000	GENERAL FUND BAL SHEET								
1000	31100	PROP TAXES	9,550,672.30	9,872,960.00	9,872,960.00	10,198,138.00	10,198,138.00	10,198,138.00	3.3%
1000	31110	SUPP TAXES	19,815.13	.00	.00	.00	.00	.00	.0%
1000	31120	PILOTS	14,645.00	29,247.00	29,247.00	29,247.00	29,247.00	29,247.00	.0%
1000	31130	INT TAX	125,041.56	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	.0%
1000	31140	TX LN FEES	23,456.23	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	.0%
1000	31200	EXCISE TAX	3,592,011.49	3,400,000.00	3,400,000.00	3,700,000.00	3,700,000.00	3,700,000.00	8.8%
1000	31210	BOAT EXC	34,991.13	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	.0%
1000	32110	DOGS	15,332.00	9,000.00	9,000.00	12,500.00	12,500.00	9,000.00	38.9%
1000	32120	HUNT/FISH	2,080.50	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
1000	32210	MV REG	53,981.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	.0%
1000	32220	SNOW REG	5,526.22	7,132.00	7,132.00	7,633.00	7,633.00	7,633.00	7.0%
1000	32230	BOAT REG	1,843.80	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
1000	32240	ATV REG	632.00	400.00	400.00	400.00	400.00	400.00	.0%
1000	32310	BLDG FEES	154,804.78	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	.0%
1000	32320	PLMB FEES	57,800.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	.0%
1000	32330	HOME OCC	150.00	.00	.00	.00	.00	.00	.0%
1000	32340	ACC APTS	100.00	.00	.00	.00	.00	.00	.0%
1000	32350	CH USE PMT	700.00	.00	.00	.00	.00	.00	.0%
1000	32360	SHORELAND	3,350.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
1000 32370 SUBSURF	4,650.00	2,000.00	2,000.00	4,650.00	4,650.00	4,650.00	132.5%
1000 32380 JUNKYARD	446.40	350.00	350.00	350.00	350.00	350.00	.0%
1000 32410 ZBA	2,000.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	.0%
1000 32420 SUBDIV	25,096.24	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	.0%
1000 32430 SUBDIV AMD	2,100.00	.00	.00	.00	.00	.00	.0%
1000 32440 SITE PLAN	12,350.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.0%
1000 32450 GRAVEL PIT	.00	.00	.00	.00	.00	.00	.0%
1000 32460 ZONE CHG	.00	.00	.00	.00	.00	.00	.0%
1000 33100 REV SHRNG	677,412.42	.00	.00	.00	.00	.00	.0%
1000 33110 TREE GR	19,526.85	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	.0%
1000 33120 URIP	248,636.00	250,000.00	250,000.00	252,604.00	252,604.00	252,604.00	1.0%
1000 33130 GEN ASST	11,248.81	28,000.00	28,000.00	28,000.00	28,000.00	28,000.00	.0%
1000 33140 SSI RECOV	3,822.25	.00	.00	.00	.00	.00	.0%
1000 34100 TAX RPS	184.00	.00	.00	.00	.00	.00	.0%
1000 34110 CLERK FEES	41,462.60	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	.0%
1000 34140 INS FAX	24.00	.00	.00	.00	.00	.00	.0%
1000 34190 PASSPORTS	29,530.00	12,500.00	12,500.00	20,000.00	20,000.00	20,000.00	60.0%
1000 34200 ASR FEES	425.30	500.00	500.00	500.00	500.00	500.00	.0%
1000 34280 SEWER FEES	54.70	362,962.00	362,962.00	.00	.00	.00	-100.0%
1000 34310 DUNDEE	47,024.80	49,000.00	49,000.00	49,000.00	49,000.00	49,000.00	.0%
1000 34340 RESC FEES	200.18	.00	.00	.00	.00	.00	.0%
1000 34350 RESC REIMB	665,392.47	705,000.00	705,000.00	705,000.00	705,000.00	705,000.00	.0%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
1000	34370	SOL WASTE	585,363.14	450,000.00	450,000.00	550,000.00	550,000.00	450,000.00	22.2%
1000	35100	INT ON INV	80,082.04	25,000.00	25,000.00	75,000.00	75,000.00	75,000.00	200.0%
1000	35130	RSU PMTS	41,100.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	.0%
1000	36210	CATV FEES	146,558.95	115,000.00	115,000.00	140,000.00	140,000.00	125,000.00	21.7%
1000	36230	PD FEES	7,359.40	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	.0%
1000	36240	COURT FEES	150.00	.00	.00	.00	.00	.00	.0%
1000	36250	F/RES FEES	1,135.18	.00	.00	.00	.00	.00	.0%
1000	36260	MECH SYS	18,783.00	.00	.00	10,000.00	10,000.00	10,000.00	.0%
1000	36270	LIB FEES	9,266.45	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	.0%
1000	36280	RD CONST	3,045.50	.00	.00	5,000.00	5,000.00	5,000.00	.0%
1000	36300	PROP SALES	80,000.00	.00	.00	.00	.00	.00	.0%
1000	36310	GAR LEASE	9,416.00	9,416.00	9,416.00	75,000.00	75,000.00	75,000.00	696.5%
1000	36320	BLDG/SPACE	.00	.00	.00	.00	.00	.00	.0%
1000	36400	CSH SH/OVR	-64.78	.00	.00	.00	.00	.00	.0%
1000	36900	MISC REV	66,913.42	110,000.00	110,000.00	115,000.00	115,000.00	115,000.00	4.5%
1000	37110	CEMTERY FS	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	.0%
1000	37120	CHAFFIN	.00	.00	.00	.00	.00	.00	.0%
1000	37130	TIF XFERS	395,602.00	763,114.00	763,114.00	450,000.00	450,000.00	400,000.00	-41.0%
1000	37140	RC IMPFEES	9,144.70	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	.0%
1000	37150	FND BAL	.00	1,008,901.00	1,008,901.00	1,286,289.00	1,286,289.00	750,000.00	27.5%
TOTAL GENERAL FUND BAL SHEET			16,905,175.16	17,872,282.00	17,872,282.00	18,376,111.00	18,376,111.00	17,671,322.00	2.8%
TOTAL UNDEFINED			16,905,175.16	17,872,282.00	17,872,282.00	18,376,111.00	18,376,111.00	17,671,322.00	2.8%
TOTAL GENERAL FUND			16,905,175.16	17,872,282.00	17,872,282.00	18,376,111.00	18,376,111.00	17,671,322.00	2.8%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: SEWER FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE		
00	UNDEFINED								
22110	SEWER FUND								
22110	34280	SEWER FEES	335,715.07	.00	.00	380,628.00	380,628.00	380,628.00	.0%
	TOTAL SEWER FUND		335,715.07	.00	.00	380,628.00	380,628.00	380,628.00	.0%
	TOTAL UNDEFINED		335,715.07	.00	.00	380,628.00	380,628.00	380,628.00	.0%
	TOTAL SEWER FUND		335,715.07	.00	.00	380,628.00	380,628.00	380,628.00	.0%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: RECREATION PROGRAM FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
00 UNDEFINED							
22120 RECREATION PROGRAM FUND							
22120 34360 REC FEES	226,357.22	228,000.00	228,000.00	222,500.00	222,500.00	222,500.00	-2.4%
22120 34361 REC REFUND	-952.00	.00	.00	.00	.00	.00	.0%
TOTAL RECREATION PROGRAM FUN	225,405.22	228,000.00	228,000.00	222,500.00	222,500.00	222,500.00	-2.4%
TOTAL UNDEFINED	225,405.22	228,000.00	228,000.00	222,500.00	222,500.00	222,500.00	-2.4%
TOTAL RECREATION PROGRAM FUN	225,405.22	228,000.00	228,000.00	222,500.00	222,500.00	222,500.00	-2.4%
GRAND TOTAL	17,466,295.45	18,100,282.00	18,100,282.00	18,979,239.00	18,979,239.00	18,274,450.00	4.9%

** END OF REPORT - Generated by Tony Plante **

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR:
RECREATION PROGRAM FUND

2017
ACTUAL

2018
ORIG BUD

2018
REVISED BUD

2019
FIN COMM

2019
MANAGER

2019 PCT
PRELIM CHANGE

Sequence	Field #	Total	Page Break
Sequence 1	1	Y	Y
Sequence 2	2	Y	Y
Sequence 3	9	Y	N
Sequence 4	0	N	N

Report title:
05/15/2018 08:39 | Town of Windham
1354atplante | NEXT YEAR BUDGET COMPARISON REPORT

P 6
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

Report type: 5
 Budget level: 3
 Budget level 2: 2
 Budget level 3: 1
 Percentage change calculation method: 1
 Print first or second year of budget requests: F
 Print revenue as credit: N
 Include cfwd in rev bud: N
 Include cfwd in actuals: N
 Print totals only: N
 Include segment code: N
 Include report grand totals by account type: N
 Print full GL account: N
 Double space: Y
 Suppress zero bdgt accts: N
 Print as worksheet: N
 Print percent change or comment: P
 Print text: N
 Amounts/totals exceed 999 million dollars: N
 Print five budget levels: N
 Report view: D

Find Criteria

Field Name	Field Value
Org	
Object	3*
Project	
Account type	
Account status	

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

P 1
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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

ACCOUNTS FOR: GENERAL FUND		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
00	UNDEFINED					
1000	GENERAL FUND BAL SHEET					
1000	31100 - PROPERTY TAXES		1.00	10,198,138.00	10,198,138.00 *	-10,198,138.00
	<p>The projected levy increase is about 3.3%. The base levy plus the town's current municipal development (i.e. TIF) districts as proposed is estimated to be at the statutory limit.</p> <p>Aside from the statutory property tax levy limit enacted by the Legislature in 2005 the amount of property tax revenue is a function of the budget approved, ultimately, by the voters at town meeting. That appropriation (the legal authorization to expend public funds) less the amount of revenue estimated from all revenues other than property taxes results in the amount of taxes to be raised. The amount raised for overlay, which pays for tax refunds or allows for reductions in property taxes due to abatements or other changes in value after the budget has been set, is not counted as a revenue for budgetary purposes. Any amount of overlay not used in the year in which it is raised contributes to fund balance at the end of the fiscal year.</p>					
1000	31110 - SUPPLEMENTAL TAXES		1.00	.00	.00	.00
	<p>Supplemental taxes assessed following annual commitment.</p>					

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	31120 - PAYMENTS IN LIEU OF TAXES		1.00	29,247.00		29,247.00 *
	Payments in lieu of taxes on certain tax-exempt properties.					-29,247.00
1000	31130 - INTEREST ON TAXES		1.00	100,000.00		100,000.00 *
	Interest accrued on outstanding property taxes, lien fees collected.					-100,000.00
1000	31140 - TAX LIEN FEES		1.00	15,000.00		15,000.00 *
	Fees collected on tax liens as they are paid.					-15,000.00
1000	31200 - EXCISE TAX		1.00	3,700,000.00		3,700,000.00 *
	Excise taxes, those paid at the time a motor vehicle is registered, represent the single largest source of revenue other than property taxes. It is also a revenue source over which the Town has no control, since excise tax rates are set by the State of Maine.					-3,700,000.00
1000	31210 - BOAT EXCISE		1.00	25,000.00		25,000.00 *
	Boat excise taxes.					-25,000.00
1000	32110 - DOG LICENSES		1.00	9,000.00		12,500.00 *
	Dog licenses.					-9,000.00
	Adjust to correspond to FY 2017 actual.		1.00	3,500.00		-3,500.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	32120 - HUNTING & FISHING LICENSES		1.00	3,000.00		3,000.00 *
	Hunting and fishing license fees collected by the town as an agent for the state.					
1000	32210 - MOTOR VEHICLE REGISTRATIONS		1.00	50,000.00		50,000.00 *
	Motor vehicle agent fees.					
1000	32220 - SNOWMOBILE REGISTRATIONS		1.00	7,633.00		7,633.00 *
	Snowmobile registrations, recently used as the basis for support of the Windham Drifters in account 11500.					
1000	32230 - BOAT REGISTRATIONS		1.00	1,000.00		1,000.00 *
	Boat registration fees payable to the town as the state's agent.					
1000	32240 - ATV REGISTRATIONS		1.00	400.00		400.00 *
	ATV registration fees payable to the town as the state's agent.					
1000	32310 - BUILDING FEES		1.00	150,000.00		150,000.00 *
	Building fees, increasing and decreasing along with the economy and building activity.					
1000	32320 - PLUMBING FEES		1.00	50,000.00		50,000.00 *
	Plumbing fees, increasing and decreasing along with the economy and building activity.					

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	32330 - HOME OCCUPATION FEES		1.00	.00		.00
	Other permit fees.					.00
1000	32340 - ACCESSORY APARTMENT PERMITS		1.00	.00		.00
	Other permit fees.					.00
1000	32350 - CHANGE OF USE PERMIT		1.00	.00		.00
	Other permit fees.					.00
1000	32360 - SHORELAND CEO PERMIT		1.00	2,000.00		2,000.00 *
	Shoreland zoning permit fees.					-2,000.00
1000	32370 - SUB-SURFACE REVIEW FEES		1.00	4,650.00		4,650.00 *
	Sub-surface review fees.					-4,650.00
1000	32380 - AUTO JUNKYARD FEES		1.00	350.00		350.00 *
	Annual licensing of auto graveyards/junkyards grandfathered under state law.					-350.00
1000	32410 - BOARD OF APPEALS		1.00	1,500.00		1,500.00 *
	Board of appeals applications.					-1,500.00
1000	32420 - SUBDIVISION/REVIEW FEES		1.00	60,000.00		60,000.00 *
	Subdivision/review fees. For 2019, as was the case in 2018, this account includes \$55,000 in fees as revenue to offset the town engineer's position in account 17110. Previously, these were only accounted for on the balance sheet and not counted as revenue, since they have been paid out to third-party engineers conducting inspections on the town's behalf.					-60,000.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	32430 - SUBDIVISION AMENDMENT		1.00	.00		.00
	Subdivision amendment fees.					.00
1000	32440 - SITE PLAN FEES		1.00	5,000.00		5,000.00 *
	Site plan review application fees.					-5,000.00
1000	32450 - GRAVEL PIT FEES		1.00	.00		.00
	Gravel pit fees.					.00
1000	32460 - ZONE CHANGE FEES		1.00	.00		.00
	Zone change fees.					.00
1000	33100 - STATE REVENUE SHARING		1.00	.00		.00
	Maine cities and towns receive a share of state sales and income tax revenue as a set-aside. In recent years the amount of revenue sharing has decreased and increased as the Administration and the Legislature seek ways to balance the state budget, creating considerable uncertainty and potential volatility in the town's budget process.					
	The manager's budget reduced estimated revenue sharing to zero in fiscal 2017 and continues that practice for 2019. Any revenue sharing actually received becomes part of fund balance at the end of the fiscal year and could be used to offset taxes or capital in future years in accordance with the Council's fund balance policy.					

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	33110 - STATE OF MAINE TREE GROWTH		1.00	20,000.00		20,000.00 *
	Tree growth payments from the State of Maine.					
1000	33120 - LOCAL ROAD ASSISTANCE		1.00	252,604.00		252,604.00 *
	Local Road Assistance (until recently the Urban-Rural Initiative Program) payments are those from the Maine Department of Transportation for road improvements. This is considered to be an offset for the Town's road improvement program (account 19200).					
1000	33130 - GENERAL ASSISTANCE REVENUE		1.00	28,000.00		28,000.00 *
	The Town receives reimbursement for 70% of its direct general assistance expenses from the State of Maine.					
1000	33140 - SSI RECOVERIES		1.00	.00		.00
	Recoveries of income from GA recipients who later are granted SSI.					
1000	34100 - TAX REPORTS		1.00	.00		.00
	Tax reports.					
1000	34110 - TOWN CLERK FEES		1.00	45,000.00		45,000.00 *
	Town clerk fees on transactions as authorized by statute.					

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	34140 - PROOF OF INSURANCE FAX		1.00	.00		.00
	Fees collected for incoming faxes with proof of insurance for motor vehicle registrations.					
1000	34190 - PASSPORTS		1.00	20,000.00		20,000.00 *
	Passport fees collected by the town as agent for the US State Department.					
1000	34200 - ASSESSOR'S FEES		1.00	500.00		500.00 *
	Assessor's fees, property lists.					
1000	34280 - SEWER FEES		1.00	.00		.00
	Sewer user fees moved to the sewer fund, account 22110-34280. Charges based on water usage for sewer users in South Windham. Revenue offset to the annual Portland Water District sewer assessment.					
1000	34310 - DUNDEE PARK		1.00	49,000.00		49,000.00 *
	Dundee Park passes and fees.					
1000	34340 - RESCUE FEES		1.00	.00		.00
	Rescue report fees.					
1000	34350 - RESCUE SERVICE REIMBURSEMENT		1.00	705,000.00		705,000.00 *
	Rescue fees are only partially within the Town's control, since they are dependent on the number of calls, the reimbursement rates under Medicare and Medicaid, payments from insurance companies, and collections from individual patients. The Town provides a					

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
		self-declared hardship waiver, and despite using a collection agency, still builds up substantial balances of uncollectible revenue. In order to more appropriately account for revenue, this account shows the gross amount of estimated billings with an offset for "bad debt" in 14100-48210.				
1000	34370 - SOLID WASTE FEES		1.00	450,000.00		550,000.00 * -450,000.00
			1.00	100,000.00		-100,000.00
		Adjusted to correspond to FY 2017 actual.				
1000	35100 - INTEREST ON INVESTMENTS		1.00	75,000.00		75,000.00 * -75,000.00
		Investment income is a function of the Town's cash flow, cash balances, and interest rates. The Town follows investment policies which make protection of principal a top priority. As a result the Town invests in highly secure instruments that are either insured or (since the Town's available cash for investment exceeds insurance limits) collateralized (meaning that US government or agency securities are pledged as collateral). Interest income				

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Town of Windham
 NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
 GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
is low because of low interest rates and the focus on security.						
1000	35130 - RSU SERVICE PAYMENTS		1.00	45,000.00		45,000.00 *
	Payment from the Windham-Raymond School District (RSU 14) as roughly half the cost of the school resource officer program.					-45,000.00
1000	36210 - CATV FEES		1.00	125,000.00		140,000.00 *
	Franchise fees due to the town by cable operators.					-125,000.00
	Adjusted to correspond to FY 2017 actual.		1.00	15,000.00		-15,000.00
1000	36230 - POLICE FEES		1.00	4,000.00		4,000.00 *
	Police related fines and fees.					-4,000.00
1000	36240 - COURT/WITNESS FEES		1.00	.00		.00
	Court fees.					.00
1000	36250 - FIRE/RESCUE FINES & FEES		1.00	.00		.00
	Fire/rescue fines and fees.					.00
1000	36260 - MECHANICAL SYSTEMS		1.00	10,000.00		10,000.00 *
	Mechanical systems fees charged by code enforcement.					-10,000.00
1000	36270 - LIBRARY FINES & FEES		1.00	7,500.00		7,500.00 *
	Library fines and fees.					-7,500.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000	36280 - ROAD CONSTRUCTION FEES		1.00	5,000.00		5,000.00 *
	Road and driveway permit fees.					-5,000.00
1000	36300 - SALE OF TOWN PROPERTY		1.00	.00		.00
	Sale of town property, both real estate and personal property.					.00
1000	36310 - TOWN GARAGE LEASE		1.00	75,000.00		75,000.00 *
	Transition from lease of the current facility to the new shared maintenance facility expected to be occupied in early 2019. Includes 25% share in interest for the SMF, plus one half of the annual lease prior to occupancy, plus 25% of operating costs for the second half of FY 2019.					-75,000.00
1000	36320 - BUILDING/SPACE RENTAL		1.00	.00		.00
	Use of town facilities by outside groups/users.					.00
1000	36400 - CASH-UP SHORT/OVER		1.00	.00		.00
	To account for daily cash-up variances.					.00
1000	36900 - MISCELLANEOUS REVENUES		1.00	115,000.00		115,000.00 *
	Miscellaneous revenue accounts for revenue from an agreement with the Town of Gorham to provide general assistance administration services (see account 18100), half of a the stormwater compliance officer's position (see account 12100) and other revenues not accounted for anywhere else.					-115,000.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

	VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
1000 37110 - CEMETERY TRUST FUND FEES		1.00	2,800.00		2,800.00 *
Cemetery trust fund income to offset cemetery maintenance.					
1000 37120 - CHAFFIN POND PRESERVE		1.00	.00		.00
Chaffin Pond preserve.					
1000 37130 - TIF TRANSFERS		1.00	400,000.00		450,000.00 *
Funds from the Town's municipal development, or "TIF," districts, used to offset expenses in the operating budget (see the fiscal note in account 10). They are called "TIF" districts because they operate by tax increment financing - using the incremental value to generate tax revenue and capture it for certain purposes, and realizing financial benefits by sheltering value from the action of state formulas governing the distribution of municipal revenue sharing, state school aid, and the town's share of county tax.					
		1.00	50,000.00		-50,000.00
Adjusted to reflect prior years' funding levels, uses of TIF funding.					
1000 37140 - RECREATION IMPACT FEES		1.00	75,000.00		75,000.00 *
Recreation impact fee funds are shown here as an offset to expenses in account 19400 for the continued development of Lippman Park, as well as assessment, planning, and capital improvements to the skate park.					
					-75,000.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
GENERAL FUND

1000 37150 - FUND BALANCE

Fund balance is used to offset \$450,000 of the tax levy, . The remaining \$300,000 offsets the town's two contingency funds (19910 and 19920).

Within the amount permitted under Council fund balance policy to offset levy increases, capital.

VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
	1.00	750,000.00	1,286,289.00 *	-750,000.00
	1.00	536,289.00		-536,289.00

TOTAL GENERAL FUND BAL SHEET
TOTAL UNDEFINED
TOTAL GENERAL FUND

18,376,111.00

18,376,111.00
18,376,111.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:
SEWER FUND

		VENDOR	QUANTITY	UNIT COST	2019	FIN COMM
00	UNDEFINED					
22110	SEWER FUND					
22110	34280 - SEWER PLANT REVENUES					
			1.00	380,628.00		380,628.00 *
						-380,628.00
	Sewer user fee revenue moved to this account from 1000-34280 to more accurately reflect fund accounting practice.					
	TOTAL SEWER FUND					380,628.00
	TOTAL UNDEFINED					380,628.00
	TOTAL SEWER FUND					380,628.00

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:

RECREATION PROGRAM FUND

00 UNDEFINED

22120 RECREATION PROGRAM FUND

22120 34360 - REC PROGRAM REVENUE

Offset of Parks and Recreation
Programming Fund, plus an
estimated amount to account for
administrative overhead
required to offer programming.

22120 34361 - REC PROGRAM REVENUE REFUNDS

TOTAL RECREATION PROGRAM FUND
TOTAL UNDEFINED
TOTAL RECREATION PROGRAM FUND

GRAND TOTAL

VENDOR QUANTITY UNIT COST 2019 FIN COMM

1.00 222,500.00 222,500.00 *
-222,500.00

.00

222,500.00
222,500.00
222,500.00
18,979,239.00

** END OF REPORT - Generated by Tony Plante **

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Town of Windham
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:

RECREATION PROGRAM FUND

	Field #	Total	Page	Break
Sequence 1	1	Y	Y	
Sequence 2	2	Y	Y	
Sequence 3	9	Y	N	
Sequence 4	0	N	N	

VENDOR QUANTITY UNIT COST 2019 FIN COMM

Report title:

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1354atplante NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

Report type: 3
 Include employee with benefit detail: N
 Budget level: 3
 Percentage change calculation method: 1
 Print detail lines: B
 Print first or second year of budget requests: F
 Print revenue as credit: N
 Include cfwd in rev bud: N
 Include cfwd in actuals: N
 Print totals only: N
 Include segment code: N
 Include report grand totals by account type: N
 Print full GL account: N
 Double space: N
 Suppress zero bdgt accts: N
 Print as worksheet: N
 Print percent change or comment: C
 Print text: N
 Amounts/totals exceed 999 million dollars: N
 Print five budget levels: N
 Report view: D

Find Criteria

Field Name	Field Value
Org	
Object	3*
Project	
Account type	
Account status	

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
10 GENERAL GOVERNMENT							
11100 TOWN COUNCIL							
11100 41110 REG FT	8,365.00	13,230.00	13,230.00	13,230.00	13,230.00	13,230.00	.0%
11100 44200 LEGAL SVCS	80,294.65	80,000.00	80,000.00	100,000.00	100,000.00	100,000.00	25.0%
11100 44300 AUDIT SVCS	16,250.00	19,300.00	19,300.00	19,000.00	19,000.00	19,000.00	-1.6%
11100 46410 TRV EXP	430.50	250.00	250.00	2,000.00	2,000.00	2,000.00	700.0%
11100 46910 TRNG/CONF	520.00	500.00	500.00	1,000.00	1,000.00	1,000.00	100.0%
11100 46920 MMBR DUES	47,255.00	45,972.00	45,972.00	57,563.00	57,563.00	57,563.00	25.2%
TOTAL TOWN COUNCIL	153,115.15	159,252.00	159,252.00	192,793.00	192,793.00	192,793.00	21.1%
11200 TOWN MANAGEMENT							
11200 41110 REG FT	427,762.97	432,199.00	432,199.00	461,647.00	461,647.00	479,194.00	6.8%
11200 41120 REG PT	2,325.00	.00	.00	.00	.00	.00	.0%
11200 41210 OT-REG	.00	.00	.00	.00	.00	.00	.0%
11200 43100 SUPP & MTL	6,187.16	7,500.00	7,500.00	8,000.00	8,000.00	8,000.00	6.7%
11200 43610 BOOKS MAPS	3,243.99	3,700.00	3,700.00	4,000.00	4,000.00	4,000.00	8.1%
11200 43710 POSTAGE	4,882.36	5,500.00	5,500.00	6,000.00	6,000.00	6,000.00	9.1%
11200 44400 PROF SVCS	26,488.39	25,000.00	25,000.00	30,000.00	30,000.00	30,000.00	20.0%
11200 45330 EQ MT SVCS	.00	55.00	55.00	75.00	75.00	75.00	36.4%
11200 46210 TEL-LAND	9,299.03	7,800.00	7,800.00	8,000.00	8,000.00	8,000.00	2.6%
11200 46310 ADVRTSNG	6,081.87	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	.0%
11200 46410 TRV EXP	6,491.21	5,500.00	5,500.00	7,500.00	7,500.00	7,500.00	36.4%
11200 46510 PRINTING	232.50	500.00	500.00	500.00	500.00	500.00	.0%
11200 46520 COPY SVCS	3,057.71	2,500.00	2,500.00	3,000.00	3,000.00	3,000.00	20.0%
11200 46910 TRNG/CONF	2,019.60	2,000.00	2,000.00	3,000.00	3,000.00	3,000.00	50.0%
11200 46920 MMBR DUES	1,837.00	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	25.0%
11200 47430 OTHR EQP	.00	.00	.00	1,500.00	1,500.00	1,500.00	.0%
TOTAL TOWN MANAGEMENT	499,908.79	500,254.00	500,254.00	541,722.00	541,722.00	559,269.00	8.3%
11300 COLLECTION & REGISTRATION							
11300 41110 REG FT	195,112.63	202,430.00	202,430.00	198,213.00	198,213.00	198,213.00	-2.1%
11300 41120 REG PT	144.58	25,000.00	25,000.00	23,708.00	23,708.00	23,708.00	-5.2%
11300 41210 OT-REG	682.22	750.00	750.00	1,500.00	1,500.00	1,500.00	100.0%
11300 43100 SUPP & MTL	2,139.97	3,750.00	3,750.00	4,500.00	4,500.00	4,500.00	20.0%
11300 43610 BOOKS MAPS	245.00	800.00	800.00	1,600.00	1,600.00	1,600.00	100.0%
11300 43710 POSTAGE	8,858.12	19,000.00	19,000.00	20,000.00	20,000.00	20,000.00	5.3%
11300 44400 PROF SVCS	15,974.61	23,000.00	23,000.00	25,000.00	25,000.00	25,000.00	8.7%
11300 45330 EQ MT SVCS	300.00	500.00	500.00	500.00	500.00	500.00	.0%

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1354atplante

Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
11300	46210	TEL-LAND	206.33	300.00	300.00	300.00	300.00	300.00	.0%
11300	46310	ADVRTSNG	189.12	300.00	300.00	300.00	300.00	300.00	.0%
11300	46410	TRV EXP	910.79	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
11300	46910	TRNG/CONF	.00	250.00	250.00	250.00	250.00	250.00	.0%
11300	47430	OTHR EQP	920.86	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
TOTAL COLLECTION & REGISTRAT			225,684.23	279,080.00	279,080.00	278,871.00	278,871.00	278,871.00	-1.1%
11400	INFORMATION SERVICES								
11400	41110	REG FT	107,429.60	112,076.00	112,076.00	120,556.00	120,556.00	120,556.00	7.6%
11400	41120	REG PT	.00	.00	.00	3,840.00	3,840.00	3,840.00	.0%
11400	41210	OT-REG	1,230.30	2,000.00	2,000.00	1,500.00	1,500.00	1,500.00	-25.0%
11400	43100	SUPP & MTL	149.90	500.00	500.00	500.00	500.00	500.00	.0%
11400	43610	BOOKS MAPS	.00	200.00	200.00	200.00	200.00	200.00	.0%
11400	44400	PROF SVCS	.00	1,000.00	1,000.00	3,000.00	3,000.00	3,000.00	200.0%
11400	45330	EQ MT SVCS	35,618.54	131,421.00	131,421.00	139,551.00	139,551.00	136,341.00	6.2%
11400	46210	TEL-LAND	34,579.88	20,736.00	20,736.00	20,196.00	20,196.00	20,196.00	-2.6%
11400	46410	TRV EXP	238.08	300.00	300.00	300.00	300.00	300.00	.0%
11400	46910	TRNG/CONF	32.80	250.00	250.00	160.00	160.00	160.00	-36.0%
11400	46920	MMBR DUES	298.95	200.00	200.00	200.00	200.00	200.00	.0%
TOTAL INFORMATION SERVICES			179,578.05	268,683.00	268,683.00	290,003.00	290,003.00	286,793.00	7.9%
11500	BOARDS & COMMISSIONS								
11500	41110	REG FT	1,225.00	6,370.00	6,370.00	13,440.00	13,440.00	13,440.00	111.0%
11500	41120	REG PT	595.00	.00	.00	.00	.00	.00	.0%
11500	43100	SUPP & MTL	.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	.0%
11500	43610	BOOKS MAPS	.00	500.00	500.00	500.00	500.00	500.00	.0%
11500	46410	TRV EXP	138.80	500.00	500.00	500.00	500.00	500.00	.0%
11500	46910	TRNG/CONF	.00	200.00	200.00	200.00	200.00	200.00	.0%
11500	46920	MMBR DUES	.00	.00	.00	.00	.00	.00	.0%
11500	46930	CT AGENCY	52,534.69	68,452.00	68,452.00	77,117.00	77,117.00	77,117.00	12.7%
TOTAL BOARDS & COMMISSIONS			54,493.49	77,522.00	77,522.00	93,257.00	93,257.00	93,257.00	20.3%
11600	COMMUNICATION & E-GOV								
11600	41120	REG PT	6,305.55	10,658.00	10,658.00	11,700.00	11,700.00	11,700.00	9.8%
11600	43100	SUPP & MTL	10.00	300.00	300.00	300.00	300.00	300.00	.0%
11600	44400	PROF SVCS	32,595.89	39,815.00	39,815.00	39,815.00	39,815.00	39,815.00	.0%
11600	45330	EQ MT SVCS	1,297.17	1,500.00	1,500.00	6,000.00	6,000.00	6,000.00	300.0%
11600	46210	TEL-LAND	130.00	600.00	600.00	600.00	600.00	600.00	.0%
11600	46310	ADVRTSNG	.00	.00	.00	.00	.00	.00	.0%
11600	46410	TRV EXP	.00	.00	.00	.00	.00	.00	.0%

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Town of Windham
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
11600	46910	TRNG/CONF	.00	.00	.00	.00	.00	.00	.0%
11600	46920	MMBR DUES	100.00	.00	.00	.00	.00	.00	.0%
11600	47430	OTHR EQP	.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
TOTAL COMMUNICATION & E-GOV			40,438.61	55,873.00	55,873.00	61,415.00	61,415.00	61,415.00	9.9%
11700	TOWN CLERK								
11700	41110	REG FT	106,342.40	107,629.00	107,629.00	118,432.00	118,432.00	118,432.00	10.0%
11700	41120	REG PT	52,771.60	56,227.00	56,227.00	57,535.00	57,535.00	57,535.00	2.3%
11700	41210	OT-REG	3,231.84	.00	.00	2,000.00	2,000.00	2,000.00	.0%
11700	43100	SUPP & MTL	3,289.03	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
11700	43610	BOOKS MAPS	2,464.99	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
11700	43710	POSTAGE	2,328.81	1,100.00	1,100.00	2,100.00	2,100.00	2,100.00	90.9%
11700	44400	PROF SVCS	4,055.23	6,270.00	6,270.00	6,270.00	6,270.00	6,270.00	.0%
11700	45330	EQ MT SVCS	.00	900.00	900.00	900.00	900.00	900.00	.0%
11700	46210	TEL-LAND	1,243.85	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	.0%
11700	46310	ADVTSNG	4,486.58	3,300.00	3,300.00	3,800.00	3,800.00	3,800.00	15.2%
11700	46410	TRV EXP	1,728.25	2,200.00	2,200.00	2,500.00	2,500.00	2,500.00	13.6%
11700	46510	PRINTING	4,370.05	4,000.00	4,000.00	5,000.00	5,000.00	5,000.00	25.0%
11700	46910	TRNG/CONF	180.00	750.00	750.00	750.00	750.00	750.00	.0%
11700	46920	MMBR DUES	145.00	175.00	175.00	260.00	260.00	260.00	48.6%
11700	47430	OTHR EQP	.00	.00	.00	14,734.00	14,734.00	14,734.00	.0%
TOTAL TOWN CLERK			186,637.63	189,351.00	189,351.00	221,081.00	221,081.00	221,081.00	16.8%
11800	INSURANCE								
11800	42610	SFTY PGMS	3,296.00	5,000.00	5,000.00	7,500.00	7,500.00	7,500.00	50.0%
11800	46110	PROP INS	38,471.50	22,340.00	22,340.00	25,000.00	25,000.00	25,000.00	11.9%
11800	46130	PL INS	27,185.00	46,660.00	46,660.00	50,000.00	50,000.00	50,000.00	7.2%
11800	46140	AUTO INS	52,509.00	57,850.00	57,850.00	60,000.00	60,000.00	60,000.00	3.7%
TOTAL INSURANCE			121,461.50	131,850.00	131,850.00	142,500.00	142,500.00	142,500.00	8.1%
11900	EMPLOYEE BENEFITS								
11900	42110	HLTH INS	935,253.81	987,552.00	987,552.00	1,150,762.00	1,150,762.00	1,200,000.00	16.5%
11900	42130	ST DIS	5,439.59	8,000.00	8,000.00	6,000.00	6,000.00	6,000.00	-25.0%
11900	42140	LT DIS	6,356.22	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00	.0%
11900	42150	GTL	.00	.00	.00	.00	.00	.00	.0%
11900	42210	SOC SEC	512,286.70	541,105.00	541,105.00	548,335.00	548,335.00	560,305.00	1.3%
11900	42310	DEF COMP	135,894.90	140,000.00	140,000.00	155,088.00	155,088.00	160,000.00	10.8%
11900	42320	MAINE PERS	176,663.78	200,912.00	200,912.00	288,156.00	288,156.00	295,000.00	43.4%
11900	42410	WRKRS COMP	202,558.21	224,289.00	224,289.00	211,056.00	211,056.00	220,000.00	-5.9%
11900	42510	UNEMP COMP	3,699.48	5,000.00	5,000.00	10,000.00	10,000.00	10,000.00	100.0%

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Town of Windham
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
11900	42710	TUITION	742.50	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.0%
11900	42720	CLASS PLN	.00	.00	.00	10,000.00	10,000.00	10,000.00	.0%
TOTAL EMPLOYEE BENEFITS			1,978,895.19	2,118,358.00	2,118,358.00	2,390,897.00	2,390,897.00	2,472,805.00	12.9%
TOTAL GENERAL GOVERNMENT			3,440,212.64	3,780,223.00	3,780,223.00	4,212,539.00	4,212,539.00	4,308,784.00	11.4%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
20 PUBLIC WORKS							
12100 PUBLIC WORKS ADMINISTRATION							
12100 41110 REG FT	163,516.65	182,889.00	182,889.00	244,420.00	244,420.00	244,420.00	33.6%
12100 41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
12100 41210 OT-REG	.00	.00	.00	.00	.00	.00	.0%
12100 43100 SUPP & MTL	3,199.76	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
12100 43610 BOOKS MAPS	.00	250.00	250.00	250.00	250.00	250.00	.0%
12100 43710 POSTAGE	62.82	400.00	400.00	400.00	400.00	400.00	.0%
12100 44400 PROF SVCS	25,874.93	21,935.00	21,935.00	26,885.00	26,885.00	26,885.00	22.6%
12100 45330 EQ MT SVCS	4,750.14	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
12100 45400 RENTALS	.00	.00	.00	.00	.00	.00	.0%
12100 46210 TEL-LAND	5,240.04	5,400.00	5,400.00	6,000.00	6,000.00	6,000.00	11.1%
12100 46310 ADVRTSNG	1,028.77	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
12100 46410 TRV EXP	1,387.45	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
12100 46910 TRNG/CONF	2,583.16	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
12100 46920 MMBR DUES	178.00	500.00	500.00	500.00	500.00	500.00	.0%
12100 47430 OTHR EQP	971.14	9,000.00	9,000.00	6,000.00	6,000.00	6,000.00	-33.3%
TOTAL PUBLIC WORKS ADMINISTR	208,792.86	232,874.00	232,874.00	296,955.00	296,955.00	296,955.00	27.5%
12200 HIGHWAY MAINTENANCE							
12200 41110 REG FT	432,284.28	472,040.00	472,040.00	497,762.00	497,762.00	551,615.00	5.4%
12200 41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
12200 41210 OT-REG	52,691.31	58,600.00	58,600.00	66,000.00	66,000.00	66,000.00	12.6%
12200 43320 RD MNT MAT	32,272.33	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	.0%
12200 43720 CLOTHING	7,398.01	9,310.00	9,310.00	9,310.00	9,310.00	9,310.00	.0%
12200 46910 TRNG/CONF	662.32	500.00	500.00	500.00	500.00	500.00	.0%
12200 46990 OT CONT SV	60,474.78	72,750.00	72,750.00	74,700.00	74,700.00	74,700.00	2.7%
12200 47430 OTHR EQP	480.25	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	.0%
12200 47450 TOOLS	674.12	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
TOTAL HIGHWAY MAINTENANCE	586,937.40	683,700.00	683,700.00	718,772.00	718,772.00	772,625.00	5.1%
12300 TRAFFIC SAFETY							
12300 41110 REG FT	.00	.00	.00	.00	.00	.00	.0%
12300 41210 OT-REG	.00	.00	.00	.00	.00	.00	.0%
12300 43210 ELECTRIC	72,031.75	73,000.00	73,000.00	73,000.00	73,000.00	73,000.00	.0%
12300 43320 RD MNT MAT	.00	.00	.00	.00	.00	.00	.0%
12300 43330 TRFFC SGNS	4,708.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	.0%
12300 45330 EQ MT SVCS	18,191.35	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	.0%

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Town of Windham
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
12300	46990	OT CONT SV	44,525.09	50,500.00	99,775.00	93,986.00	93,986.00	93,986.00	86.1%
TOTAL TRAFFIC SAFETY			139,456.19	143,500.00	192,775.00	186,986.00	186,986.00	186,986.00	30.3%
12400	SNOW REMOVAL								
12400	41110	REG FT	-312.39	.00	.00	.00	.00	.00	.0%
12400	41120	REG PT	.00	.00	.00	.00	.00	.00	.0%
12400	41210	OT-REG	.00	.00	.00	.00	.00	.00	.0%
12400	43320	RD MNT MAT	25,480.95	33,000.00	33,000.00	37,500.00	37,500.00	37,500.00	13.6%
12400	43340	CHEMICALS	212,642.67	209,000.00	209,000.00	209,000.00	209,000.00	209,000.00	.0%
12400	44400	PROF SVCS	.00	.00	.00	.00	.00	.00	.0%
12400	45330	EQ MT SVCS	39,700.78	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	.0%
12400	46970	PLOW CNTRC	147,013.70	154,910.00	154,910.00	163,516.00	163,516.00	163,516.00	5.6%
TOTAL SNOW REMOVAL			424,525.71	436,910.00	436,910.00	450,016.00	450,016.00	450,016.00	3.0%
12500	BUILDING MAINTENANCE								
12500	41110	REG FT	230,978.74	280,251.00	280,251.00	222,111.00	222,111.00	240,619.00	-20.7%
12500	41120	REG PT	7,701.90	20,000.00	20,000.00	.00	.00	.00	-100.0%
12500	41210	OT-REG	16,002.85	13,212.00	13,212.00	16,500.00	16,500.00	16,500.00	24.9%
12500	43210	ELECTRIC	78,444.73	75,000.00	75,000.00	85,000.00	85,000.00	85,000.00	13.3%
12500	43250	HEAT OIL	47,506.66	70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	.0%
12500	43310	BL MNT MAT	28,089.80	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	.0%
12500	43720	CLOTHING	2,762.41	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	.0%
12500	45110	WTR/SWR	4,760.33	4,000.00	4,000.00	4,550.00	4,550.00	4,550.00	13.8%
12500	45210	WST DISP	14,358.86	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	.0%
12500	45310	BL MT SVCS	63,099.34	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	.0%
12500	45400	RENTALS	1,111.98	1,200.00	1,200.00	2,000.00	2,000.00	2,000.00	66.7%
12500	46210	TEL-LAND	51.67	.00	.00	.00	.00	.00	.0%
12500	46410	TRV EXP	.00	.00	.00	.00	.00	.00	.0%
12500	46910	TRNG/CONF	.00	300.00	300.00	300.00	300.00	300.00	.0%
12500	47440	ELECTR EQP	6,084.21	7,050.00	7,050.00	9,000.00	9,000.00	9,000.00	27.7%
TOTAL BUILDING MAINTENANCE			500,953.48	582,213.00	582,213.00	520,661.00	520,661.00	539,169.00	-10.6%
12600	GROUNDS MAINTENANCE								
12600	41110	REG FT	-139.96	.00	.00	76,219.00	76,219.00	76,219.00	.0%
12600	41120	REG PT	.00	.00	.00	20,000.00	20,000.00	20,000.00	.0%
12600	41210	OT-REG	.00	.00	.00	.00	.00	.00	.0%
12600	43100	SUPP & MTL	2,318.81	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
12600	43740	EMP H&S	.00	400.00	400.00	400.00	400.00	400.00	.0%
12600	45110	WTR/SWR	433.80	300.00	300.00	300.00	300.00	300.00	.0%
12600	45330	EQ MT SVCS	1,657.42	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%

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Town of Windham
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
12600 46990 OT CONT SV	3,332.82	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	.0%
12600 47430 OTHR EQP	1,521.58	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	.0%
TOTAL GROUNDS MAINTENANCE	9,124.47	13,600.00	13,600.00	109,819.00	109,819.00	109,819.00	707.5%
12700 PWD VEH MAINTENANCE							
12700 41110 REG FT	130,040.99	166,199.00	166,199.00	178,891.00	178,891.00	178,891.00	7.6%
12700 41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
12700 41210 OT-REG	7,626.81	6,860.00	6,860.00	6,980.00	6,980.00	6,980.00	1.7%
12700 43100 SUPP & MTL	146.00	400.00	400.00	400.00	400.00	400.00	.0%
12700 43220 FUEL GAS	25,591.88	16,800.00	16,800.00	21,400.00	21,400.00	21,400.00	27.4%
12700 43230 FUEL DIESEL	57,475.26	66,000.00	66,000.00	81,900.00	81,900.00	81,900.00	24.1%
12700 43420 FLUIDS ETC	9,587.71	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	.0%
12700 43430 TIRES	16,928.23	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00	.0%
12700 43440 STEEL	1,756.34	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
12700 43720 CLOTHING	1,546.09	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	25.0%
12700 45320 VE MT SVCS	141,811.70	125,000.00	90,000.00	100,000.00	100,000.00	100,000.00	-20.0%
12700 45330 OUTVEMAIINT	.00	.00	35,000.00	35,000.00	35,000.00	35,000.00	.0%
12700 45400 RENTALS	1,757.60	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
12700 46410 TRV EXP	.00	.00	.00	.00	.00	.00	.0%
12700 46910 TRNG/CONF	.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
12700 47450 TOOLS	9,980.13	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	.0%
TOTAL PWD VEH MAINTENANCE	404,248.74	427,759.00	427,759.00	471,571.00	471,571.00	471,571.00	10.2%
12900 WASTE MANAGEMENT							
12900 44400 PROF SVCS	59,677.93	54,540.00	54,540.00	56,918.00	56,918.00	56,918.00	4.4%
12900 45210 WST DISP	167,114.49	158,625.00	158,625.00	167,085.00	167,085.00	167,085.00	5.3%
12900 46990 OT CONT SV	610,850.98	633,030.00	633,030.00	649,030.00	649,030.00	649,030.00	2.5%
TOTAL WASTE MANAGEMENT	837,643.40	846,195.00	846,195.00	873,033.00	873,033.00	873,033.00	3.2%
TOTAL PUBLIC WORKS	3,111,682.25	3,366,751.00	3,416,026.00	3,627,813.00	3,627,813.00	3,700,174.00	7.8%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE		
30	POLICE & SAFETY								
13100	POLICE ADMINISTRATION								
13100	41110	REG FT	1,578,550.86	1,694,199.00	1,694,199.00	1,760,722.00	1,760,722.00	1,783,936.00	3.9%
13100	41120	REG PT	.00	.00	.00	.00	.00	.00	.0%
13100	41210	OT-REG	235,053.67	239,500.00	239,500.00	239,500.00	239,500.00	239,500.00	.0%
13100	41220	OT-COURT	12,631.60	18,000.00	18,000.00	16,000.00	16,000.00	16,000.00	-11.1%
13100	43100	SUPP & MTL	19,980.64	21,000.00	21,000.00	26,000.00	26,000.00	26,000.00	23.8%
13100	43610	BOOKS MAPS	1,456.00	1,800.00	1,800.00	2,000.00	2,000.00	2,000.00	11.1%
13100	43710	POSTAGE	1,580.91	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	.0%
13100	43720	CLOTHING	28,389.59	33,000.00	33,900.00	33,000.00	33,000.00	33,000.00	.0%
13100	44400	PROF SVCS	15,293.14	11,000.00	11,000.00	13,000.00	13,000.00	13,000.00	18.2%
13100	45330	EQ MT SVCS	1,506.59	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	.0%
13100	46310	ADVRTSNG	30.00	700.00	700.00	700.00	700.00	700.00	.0%
13100	46410	TRV EXP	8,499.97	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	.0%
13100	46910	TRNG/CONF	21,995.14	25,500.00	25,500.00	26,000.00	26,000.00	26,000.00	2.0%
13100	46920	MMBR DUES	1,624.00	1,850.00	1,850.00	1,850.00	1,850.00	1,850.00	.0%
13100	47430	OTHR EQP	22,239.89	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	.0%
	TOTAL POLICE ADMINISTRATION		1,948,832.00	2,097,049.00	2,097,949.00	2,169,272.00	2,169,272.00	2,192,486.00	3.4%
13400	COMMUNICATIONS								
13400	41110	REG FT	.00	.00	.00	.00	.00	.00	.0%
13400	41120	REG PT	.00	.00	.00	.00	.00	.00	.0%
13400	41210	OT-REG	.00	.00	.00	.00	.00	.00	.0%
13400	43100	SUPP & MTL	.00	.00	.00	.00	.00	.00	.0%
13400	43610	BOOKS MAPS	.00	.00	.00	.00	.00	.00	.0%
13400	44400	PROF SVCS	15,815.56	16,000.00	16,000.00	17,900.00	17,900.00	17,900.00	11.9%
13400	45330	EQ MT SVCS	7,365.81	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	.0%
13400	46210	TEL-LAND	20,102.29	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	.0%
13400	46410	TRV EXP	.00	.00	.00	.00	.00	.00	.0%
13400	46910	TRNG/CONF	.00	.00	.00	.00	.00	.00	.0%
13400	46990	OT CONT SV	339,000.00	349,200.00	349,200.00	359,742.00	359,742.00	359,742.00	3.0%
13400	47430	OTHR EQP	.00	.00	.00	.00	.00	.00	.0%
	TOTAL COMMUNICATIONS		382,283.66	393,200.00	393,200.00	405,642.00	405,642.00	405,642.00	3.2%
13500	ANIMAL CONTROL								
13500	41110	REG FT	37,316.81	38,663.00	38,663.00	40,423.00	40,423.00	40,423.00	4.6%
13500	41210	OT-REG	241.74	750.00	750.00	750.00	750.00	750.00	.0%
13500	43100	SUPP & MTL	498.00	600.00	600.00	600.00	600.00	600.00	.0%

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Town of Windham
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
13500	44400	PROF SVCS	23,833.95	27,000.00	27,000.00	27,000.00	27,000.00	27,000.00	.0%
TOTAL ANIMAL CONTROL			61,890.50	67,013.00	67,013.00	68,773.00	68,773.00	68,773.00	2.6%
13700	POL VEHICLE MAINTENANCE								
13700	41110	REG FT	13,615.00	16,437.00	16,437.00	17,693.00	17,693.00	17,693.00	7.6%
13700	41210	OT-REG	.00	500.00	500.00	500.00	500.00	500.00	.0%
13700	43220	FUEL GAS	43,994.55	44,000.00	44,000.00	51,360.00	51,360.00	51,360.00	16.7%
13700	43420	FLUIDS ETC	.00	.00	.00	3,700.00	3,700.00	3,700.00	.0%
13700	43430	TIRES	7,499.69	7,900.00	7,900.00	7,500.00	7,500.00	7,500.00	-5.1%
13700	45320	VE MT SVCS	29,019.13	33,000.00	20,000.00	16,500.00	16,500.00	16,500.00	-50.0%
13700	45330	OUTSIDE VM	.00	.00	13,000.00	13,000.00	13,000.00	13,000.00	.0%
TOTAL POL VEHICLE MAINTENANC			94,128.37	101,837.00	101,837.00	110,253.00	110,253.00	110,253.00	8.3%
TOTAL POLICE & SAFETY			2,487,134.53	2,659,099.00	2,659,999.00	2,753,940.00	2,753,940.00	2,777,154.00	3.6%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE		
40	FIRE-RESCUE & EMERGENCY MGT								
14100	FIRE-RESCUE ADMINISTRATION								
14100	41110	REG FT	390,806.98	495,000.00	495,000.00	619,122.00	619,122.00	652,005.00	25.1%
14100	41120	REG PT	728,070.05	821,826.00	821,826.00	797,411.00	797,411.00	797,411.00	-3.0%
14100	41130	TRAIN COMP	77,426.73	86,842.00	86,842.00	80,572.00	80,572.00	80,572.00	-7.2%
14100	41210	OT-REG	89,019.75	80,904.00	80,904.00	85,690.00	85,690.00	85,690.00	5.9%
14100	43100	SUPP & MTL	6,549.85	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	.0%
14100	43340	CHEMICALS	2,375.00	2,000.00	2,000.00	2,300.00	2,300.00	2,300.00	15.0%
14100	43510	MED SUPP	43,056.56	41,905.00	41,905.00	44,605.00	44,605.00	44,605.00	6.4%
14100	43710	POSTAGE	530.23	400.00	400.00	400.00	400.00	400.00	.0%
14100	43720	CLOTHING	13,484.24	12,000.00	12,000.00	14,560.00	14,560.00	14,560.00	21.3%
14100	44400	PROF SVCS	101,669.04	93,314.00	93,314.00	81,129.00	81,129.00	81,129.00	-13.1%
14100	45330	EQ MT SVCS	7,967.14	5,660.00	5,660.00	23,563.00	23,563.00	23,563.00	316.3%
14100	46210	TEL-LAND	10,187.50	9,500.00	9,500.00	10,560.00	10,560.00	10,560.00	11.2%
14100	46310	ADVRTSNG	.00	.00	.00	.00	.00	.00	.0%
14100	46410	TRV EXP	1,353.58	2,600.00	2,600.00	2,800.00	2,800.00	2,800.00	7.7%
14100	46510	PRINTING	450.93	500.00	500.00	400.00	400.00	400.00	-20.0%
14100	46910	TRNG/CONF	22,027.21	25,115.00	25,115.00	24,785.00	24,785.00	24,785.00	-1.3%
14100	46920	MMBR DUES	4,378.00	5,275.00	5,275.00	5,406.00	5,406.00	5,406.00	2.5%
14100	46930	CT AGENCY	.00	.00	.00	.00	.00	.00	.0%
14100	47430	OTHR EQP	89,826.45	73,271.00	73,271.00	62,424.00	62,424.00	62,424.00	-14.8%
14100	48210	BAD DEBTS	101,575.91	105,000.00	105,000.00	107,100.00	107,100.00	107,100.00	2.0%
	TOTAL FIRE-RESCUE ADMINISTRA		1,690,755.15	1,867,112.00	1,867,112.00	1,968,827.00	1,968,827.00	2,001,710.00	5.4%
14200	FIRE-RESCUE SERVICES								
14200	45110	WTR/SWR	102,171.68	95,772.00	95,772.00	99,412.00	99,412.00	99,412.00	3.8%
	TOTAL FIRE-RESCUE SERVICES		102,171.68	95,772.00	95,772.00	99,412.00	99,412.00	99,412.00	3.8%
14300	EMERGENCY MANAGEMENT								
14300	41120	REG PT	.00	.00	.00	.00	.00	.00	.0%
14300	43100	SUPP & MTL	391.90	1,480.00	1,480.00	1,400.00	1,400.00	1,400.00	-5.4%
	TOTAL EMERGENCY MANAGEMENT		391.90	1,480.00	1,480.00	1,400.00	1,400.00	1,400.00	-5.4%
14700	FIRE VEHICLE MAINTENANCE								
14700	41110	REG FT	.00	.00	.00	.00	.00	.00	.0%
14700	41120	REG PT	.00	2,000.00	2,000.00	3,000.00	3,000.00	3,000.00	50.0%
14700	43220	FUEL GAS	8,665.52	16,380.00	16,380.00	16,692.00	16,692.00	16,692.00	1.9%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
14700	43230	FUEL DIESEL	23,543.13	11,880.00	11,880.00	14,976.00	14,976.00	14,976.00	26.1%
14700	43410	PARTS	25,357.73	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	.0%
14700	43420	FLUIDS ETC	413.04	2,500.00	2,500.00	2,000.00	2,000.00	2,000.00	-20.0%
14700	43430	TIRES	4,894.56	8,000.00	8,000.00	6,000.00	6,000.00	6,000.00	-25.0%
14700	44400	PROF SVCS	33,547.99	37,142.00	37,142.00	37,885.00	37,885.00	37,885.00	2.0%
14700	45320	VE MT SVCS	37,975.50	24,000.00	24,000.00	28,000.00	28,000.00	28,000.00	16.7%
14700	45330	EQ MT SVCS	504.04	4,000.00	4,000.00	5,000.00	5,000.00	5,000.00	25.0%
14700	47430	OTHR EQP	.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
14700	47450	TOOLS	822.72	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
TOTAL FIRE VEHICLE MAINTENAN			135,724.23	140,402.00	140,402.00	148,053.00	148,053.00	148,053.00	5.4%
TOTAL FIRE-RESCUE & EMERGENC			1,929,042.96	2,104,766.00	2,104,766.00	2,217,692.00	2,217,692.00	2,250,575.00	5.4%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
50 RECREATION & CULTURE							
15110 PARKS & RECREATION ADMIN							
15110 41110 REG FT	149,832.34	153,583.00	153,583.00	158,677.00	158,677.00	158,677.00	3.3%
15110 41120 REG PT	12,613.65	17,628.00	17,628.00	18,432.00	18,432.00	18,432.00	4.6%
15110 41210 OT-REG	102.41	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
15110 43100 SUPP & MTL	4,534.28	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	25.0%
15110 43610 BOOKS MAPS	.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
15110 43710 POSTAGE	297.87	300.00	300.00	400.00	400.00	400.00	33.3%
15110 44400 PROF SVCS	3,458.18	4,200.00	4,200.00	4,260.00	4,260.00	4,260.00	1.4%
15110 46210 TEL-LAND	924.03	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	.0%
15110 46310 ADVRTSNG	2,867.55	1,000.00	1,000.00	3,000.00	3,000.00	3,000.00	200.0%
15110 46410 TRV EXP	958.89	1,400.00	1,400.00	1,600.00	1,600.00	1,600.00	14.3%
15110 46910 TRNG/CONF	1,693.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	.0%
15110 46920 MMBR DUES	351.00	450.00	450.00	475.00	475.00	475.00	5.6%
15110 46990 OT CONT SV	1,997.66	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
TOTAL PARKS & RECREATION ADM	179,630.86	188,261.00	188,261.00	197,044.00	197,044.00	197,044.00	4.7%
15210 DUNDEE PARK							
15210 41110 REG FT	1,384.81	.00	.00	29,109.00	29,109.00	29,109.00	.0%
15210 41120 REG PT	83,285.31	68,000.00	68,000.00	68,000.00	68,000.00	68,000.00	.0%
15210 41210 OT-REG	.00	.00	.00	.00	.00	.00	.0%
15210 43100 SUPP & MTL	12,308.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	.0%
15210 43210 ELECTRIC	2,404.27	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	25.0%
15210 43220 FUEL GAS	2,631.16	2,500.00	2,500.00	2,800.00	2,800.00	2,800.00	12.0%
15210 44400 PROF SVCS	5,759.41	5,000.00	5,000.00	6,000.00	6,000.00	6,000.00	20.0%
15210 45110 WTR/SWR	986.04	2,000.00	2,000.00	1,000.00	1,000.00	1,000.00	-50.0%
15210 45210 WST DISP	318.89	400.00	400.00	500.00	500.00	500.00	25.0%
15210 45310 BL MT SVCS	1,587.82	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	.0%
15210 45320 VE MT SVCS	1,308.22	1,500.00	1,500.00	2,000.00	2,000.00	2,000.00	33.3%
15210 45400 RENTALS	.00	.00	.00	.00	.00	.00	.0%
15210 46210 TEL-LAND	906.00	850.00	850.00	1,050.00	1,050.00	1,050.00	23.5%
TOTAL DUNDEE PARK	112,879.93	96,250.00	96,250.00	126,959.00	126,959.00	126,959.00	31.9%
15220 SKATE/COMMUNITY PARK							
15220 41120 REG PT	1,605.00	.00	.00	.00	.00	.00	.0%
15220 43100 SUPP & MTL	4,948.10	900.00	900.00	200.00	200.00	200.00	-77.8%
15220 43210 ELECTRIC	.00	.00	.00	.00	.00	.00	.0%
15220 46210 TEL-LAND	176.30	.00	.00	.00	.00	.00	.0%

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Town of Windham
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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
15220 46990 OT CONT SV	578.30	700.00	700.00	450.00	450.00	450.00	-35.7%
TOTAL SKATE/COMMUNITY PARK	7,307.70	1,600.00	1,600.00	650.00	650.00	650.00	-59.4%
15330 SUMMERFEST							
15330 43100 SUPP & MTL	.00	5,000.00	5,000.00	8,600.00	8,600.00	8,600.00	72.0%
TOTAL SUMMERFEST	.00	5,000.00	5,000.00	8,600.00	8,600.00	8,600.00	72.0%
15500 PUBLIC LIBRARY							
15500 41110 REG FT	276,150.11	304,504.00	304,504.00	314,673.00	314,673.00	314,673.00	3.3%
15500 41120 REG PT	54,885.64	68,830.00	68,830.00	93,651.00	93,651.00	93,651.00	36.1%
15500 41210 OT-REG	.00	.00	.00	500.00	500.00	500.00	.0%
15500 43100 SUPP & MTL	3,965.67	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	.0%
15500 43610 BOOKS MAPS	27,424.86	28,500.00	28,500.00	29,500.00	29,500.00	29,500.00	3.5%
15500 43620 NON PRINT	16,790.24	18,500.00	18,500.00	18,500.00	18,500.00	18,500.00	.0%
15500 43710 POSTAGE	1,064.35	1,500.00	1,500.00	1,200.00	1,200.00	1,200.00	-20.0%
15500 44400 PROF SVCS	9,103.75	10,700.00	46,200.00	12,175.00	12,175.00	12,175.00	13.8%
15500 45330 EQ MT SVCS	1,139.85	1,650.00	1,650.00	1,200.00	1,200.00	1,200.00	-27.3%
15500 46210 TEL-LAND	2,347.07	2,250.00	2,250.00	2,500.00	2,500.00	2,500.00	11.1%
15500 46410 TRV EXP	1,893.37	2,500.00	2,500.00	4,500.00	4,500.00	4,500.00	80.0%
15500 46510 PRINTING	1,103.05	1,400.00	1,400.00	1,200.00	1,200.00	1,200.00	-14.3%
15500 46910 TRNG/CONF	803.00	1,000.00	1,000.00	2,000.00	2,000.00	2,000.00	100.0%
15500 46920 MMBR DUES	485.00	500.00	500.00	500.00	500.00	500.00	.0%
15500 46990 PROGRMING	896.37	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	.0%
15500 47430 OTHR EQP	987.76	12,000.00	43,200.00	9,500.00	9,500.00	9,500.00	-20.8%
TOTAL PUBLIC LIBRARY	399,040.09	459,334.00	526,034.00	497,099.00	497,099.00	497,099.00	8.2%
TOTAL RECREATION & CULTURE	698,858.58	750,445.00	817,145.00	830,352.00	830,352.00	830,352.00	10.6%

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Town of Windham
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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE		
60	PROPERTY & INSPECTION								
16110	CODE ENFORCEMENT								
16110	41110	REG FT	233,665.14	232,544.00	219,544.00	234,520.00	234,520.00	244,995.00	.8%
16110	41120	REG PT	441.00	.00	.00	.00	.00	.00	.0%
16110	41210	OT-REG	291.80	.00	.00	.00	.00	.00	.0%
16110	43100	SUPP & MTL	347.27	700.00	700.00	2,700.00	2,700.00	2,700.00	285.7%
16110	43220	FUEL GAS	1,734.62	1,890.00	1,890.00	2,140.00	2,140.00	2,140.00	13.2%
16110	43610	BOOKS MAPS	469.85	500.00	500.00	1,000.00	1,000.00	1,000.00	100.0%
16110	43710	POSTAGE	746.92	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	.0%
16110	44400	PROF SVCS	9,900.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	.0%
16110	45330	EQ MT SVCS	.00	200.00	200.00	200.00	200.00	200.00	.0%
16110	46210	TEL-LAND	3,184.26	3,900.00	3,900.00	4,017.00	4,017.00	4,017.00	3.0%
16110	46310	ADVRTSNG	1,063.10	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	.0%
16110	46410	TRV EXP	199.26	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	.0%
16110	46510	PRINTING	69.55	200.00	200.00	200.00	200.00	200.00	.0%
16110	46520	COPY SVCS	626.23	500.00	500.00	900.00	900.00	900.00	80.0%
16110	46910	TRNG/CONF	1,359.75	3,000.00	3,000.00	3,500.00	3,500.00	3,500.00	16.7%
16110	46920	MMBR DUES	205.00	390.00	390.00	425.00	425.00	425.00	9.0%
16110	47430	OTHR EQP	2,873.19	2,000.00	2,000.00	3,000.00	3,000.00	3,000.00	50.0%
	TOTAL CODE ENFORCEMENT		257,176.94	263,824.00	250,824.00	270,602.00	270,602.00	281,077.00	2.6%
16510	ASSESSING								
16510	41110	REG FT	248,718.52	266,259.00	266,259.00	285,595.00	285,595.00	285,595.00	7.3%
16510	41210	OT-REG	.00	.00	13,000.00	.00	.00	.00	.0%
16510	43100	SUPP & MTL	2,408.23	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	.0%
16510	43220	FUEL GAS	332.91	1,114.00	1,114.00	1,147.00	1,147.00	1,147.00	3.0%
16510	43610	BOOKS MAPS	3,059.00	3,320.00	3,320.00	3,500.00	3,500.00	3,500.00	5.4%
16510	43710	POSTAGE	1,404.10	2,753.00	2,753.00	3,000.00	3,000.00	3,000.00	9.0%
16510	44400	PROF SVCS	4,965.83	67,600.00	67,600.00	25,000.00	25,000.00	25,000.00	-63.0%
16510	45330	EQ MT SVCS	15,200.55	12,675.00	12,675.00	27,700.00	27,700.00	27,700.00	118.5%
16510	46210	TEL-LAND	2,013.35	2,464.00	2,464.00	2,985.00	2,985.00	2,985.00	21.1%
16510	46310	ADVRTSNG	420.02	800.00	800.00	2,000.00	2,000.00	2,000.00	150.0%
16510	46410	TRV EXP	1,005.98	2,720.00	2,720.00	2,740.00	2,740.00	2,740.00	.7%
16510	46510	PRINTING	97.60	500.00	500.00	500.00	500.00	500.00	.0%
16510	46910	TRNG/CONF	1,742.39	1,655.00	1,655.00	2,502.00	2,502.00	2,502.00	51.2%
16510	46920	MMBR DUES	355.00	505.00	505.00	475.00	475.00	475.00	-5.9%
16510	47430	OTHR EQP	.00	.00	.00	.00	.00	.00	.0%
	TOTAL ASSESSING		281,723.48	364,565.00	377,565.00	359,344.00	359,344.00	359,344.00	-1.4%
16520	GEOGRAPHIC INFORMATION SYTEMS								
16520	41120	REG PT	.00	6,600.00	6,600.00	6,000.00	6,000.00	6,000.00	-9.1%

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
16520	43100	SUPP & MTL	3,469.89	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	.0%
16520	43610	BOOKS MAPS	514.75	500.00	500.00	500.00	500.00	500.00	.0%
16520	44400	PROF SVCS	.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	.0%
16520	45330	EQ MT SVCS	4,271.73	5,175.00	5,175.00	4,785.00	4,785.00	4,785.00	-7.5%
16520	46910	TRNG/CONF	25.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	.0%
16520	47430	OTHR EQP	.00	.00	.00	.00	.00	.00	.0%
TOTAL GEOGRAPHIC INFORMATION			8,281.37	20,975.00	20,975.00	19,985.00	19,985.00	19,985.00	-4.7%
16530	ABATEMENTS								
16530	48220	ABATE	12,216.46	.00	.00	.00	.00	.00	.0%
TOTAL ABATEMENTS			12,216.46	.00	.00	.00	.00	.00	.0%
TOTAL PROPERTY & INSPECTION			559,398.25	649,364.00	649,364.00	649,931.00	649,931.00	660,406.00	.1%

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
70	DEVELOPMENT & CONSERVATION						
17110	PLANNING SERVICES						
17110 41110	REG FT	231,889.25	265,762.00	265,762.00	279,049.00	279,049.00	279,049.00 5.0%
17110 41210	OT - REG	.00	.00	.00	.00	.00	.00 .0%
17110 43100	SUPP & MTL	755.80	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00 .0%
17110 43220	FUEL GAS	136.56	300.00	300.00	150.00	150.00	150.00 -50.0%
17110 43610	BOOKS MAPS	143.00	600.00	600.00	600.00	600.00	600.00 .0%
17110 43710	POSTAGE	1,005.81	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00 .0%
17110 44400	PROF SVCS	34,369.63	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00 .0%
17110 45330	EQ MT SVCS	.00	500.00	500.00	500.00	500.00	500.00 .0%
17110 46210	TEL-LAND	2,035.03	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00 .0%
17110 46310	ADVRTSNG	8,409.43	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00 .0%
17110 46410	TRV EXP	3,915.96	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00 .0%
17110 46510	PRINTING	78.60	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00 .0%
17110 46520	COPY SVCS	648.23	500.00	500.00	500.00	500.00	500.00 .0%
17110 46910	TRNG/CONF	1,418.81	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00 .0%
17110 46920	MMBR DUES	1,146.49	1,700.00	1,700.00	1,800.00	1,800.00	1,800.00 5.9%
17110 47430	OTHR EQP	1,243.22	500.00	500.00	700.00	700.00	700.00 40.0%
	TOTAL PLANNING SERVICES	287,195.82	329,162.00	329,162.00	342,599.00	342,599.00	342,599.00 4.1%
17120	COMPREHENSIVE PLANNING						
17120 44400	PROF SVCS	3,668.57	25,000.00	53,431.00	30,000.00	30,000.00	30,000.00 20.0%
	TOTAL COMPREHENSIVE PLANNING	3,668.57	25,000.00	53,431.00	30,000.00	30,000.00	30,000.00 20.0%
17210	WEDC						
17210 41110	REG FT	377.48	.00	.00	.00	.00	.00 .0%
17210 43100	SUPP & MTL	.00	.00	.00	.00	.00	.00 .0%
17210 43220	FUEL GAS	.00	.00	.00	.00	.00	.00 .0%
17210 43610	BOOKS MAPS	.00	.00	.00	.00	.00	.00 .0%
17210 43710	POSTAGE	.00	.00	.00	.00	.00	.00 .0%
17210 44400	PROF SVCS	.00	.00	.00	.00	.00	.00 .0%
17210 46210	TEL-LAND	.00	.00	.00	.00	.00	.00 .0%
17210 46310	ADVRTSNG	.00	.00	.00	.00	.00	.00 .0%
17210 46410	TRV EXP	.00	.00	.00	.00	.00	.00 .0%
17210 46510	PRINTING	.00	.00	.00	.00	.00	.00 .0%
17210 46520	COPY SVCS	.00	.00	.00	.00	.00	.00 .0%
17210 46910	TRNG/CONF	.00	.00	.00	.00	.00	.00 .0%
17210 46920	MMBR DUES	.00	.00	.00	.00	.00	.00 .0%

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
17210	46930	CT AGENCY	186,468.00	184,490.00	184,490.00	198,312.00	198,312.00	198,312.00	7.5%
17210	46999	WEDC OFFST	.00	.00	.00	.00	.00	.00	.0%
17210	47430	OTHR EQP	.00	.00	.00	.00	.00	.00	.0%
TOTAL WEDC			186,845.48	184,490.00	184,490.00	198,312.00	198,312.00	198,312.00	7.5%
TOTAL DEVELOPMENT & CONSERVA			477,709.87	538,652.00	567,083.00	570,911.00	570,911.00	570,911.00	6.0%

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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
80 HEALTH & WELFARE							
18100 SOCIAL SERVICES							
18100 41110 REG FT	93,557.36	96,747.00	96,747.00	99,420.00	99,420.00	99,420.00	2.8%
18100 43100 SUPP & MTL	1,000.00	500.00	500.00	1,500.00	1,500.00	1,500.00	200.0%
18100 43220 FUEL GAS	.00	500.00	500.00	500.00	500.00	500.00	.0%
18100 43710 POSTAGE	121.19	200.00	200.00	200.00	200.00	200.00	.0%
18100 44400 PROF SVCS	.00	.00	.00	.00	.00	.00	.0%
18100 46210 TEL-LAND	487.32	700.00	700.00	700.00	700.00	700.00	.0%
18100 46410 TRV EXP	.00	350.00	350.00	350.00	350.00	350.00	.0%
18100 46910 TRNG/CONF	95.00	375.00	375.00	375.00	375.00	375.00	.0%
18100 46920 MMBR DUES	90.00	120.00	120.00	150.00	150.00	150.00	25.0%
18100 46940 GEN ASST	16,698.31	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	.0%
18100 46950 SCHLRSHPS	8,215.00	10,000.00	10,000.00	12,000.00	12,000.00	12,000.00	20.0%
TOTAL SOCIAL SERVICES	120,264.18	149,492.00	149,492.00	155,195.00	155,195.00	155,195.00	3.8%
18200 SOCIAL SERVICES AGENCY FUNDIN							
18200 46930 CT AGENCY	22,050.00	22,675.00	22,675.00	24,000.00	24,000.00	24,000.00	5.8%
TOTAL SOCIAL SERVICES AGENC	22,050.00	22,675.00	22,675.00	24,000.00	24,000.00	24,000.00	5.8%
TOTAL HEALTH & WELFARE	142,314.18	172,167.00	172,167.00	179,195.00	179,195.00	179,195.00	4.1%

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NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
90 CAPITAL, DEBT & OTHER							
19100 CAPITAL EQUIPMENT							
19100 47430 OTHR EQP	452,175.32	725,000.00	725,000.00	725,000.00	725,000.00	725,000.00	.0%
TOTAL CAPITAL EQUIPMENT	452,175.32	725,000.00	725,000.00	725,000.00	725,000.00	725,000.00	.0%
19200 ROAD IMPROVEMENTS							
19200 41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
19200 46990 OT CONT SV	577,441.72	1,250,000.00	1,768,674.00	1,150,000.00	1,150,000.00	1,150,000.00	-8.0%
19200 47310 OTHR IMP	405,897.20	.00	.00	.00	.00	.00	.0%
TOTAL ROAD IMPROVEMENTS	983,338.92	1,250,000.00	1,768,674.00	1,150,000.00	1,150,000.00	1,150,000.00	-8.0%
19300 BUILDING & FACILITIES IMPRVMT							
19300 44400 PROF SVCS	.00	.00	.00	.00	.00	.00	.0%
19300 46990 OT CONT SV	-14,353.00	300,000.00	1,086,463.00	150,000.00	150,000.00	150,000.00	-50.0%
19300 47430 OTHR EQP	.00	.00	.00	.00	.00	.00	.0%
19300 48100 XFR TIF	443,029.61	445,665.00	445,665.00	445,665.00	445,665.00	445,665.00	.0%
TOTAL BUILDING & FACILITIES	428,676.61	745,665.00	1,532,128.00	595,665.00	595,665.00	595,665.00	-20.1%
19400 LAND & FACILITIES IMPRVMT							
19400 46990 OT CONT SV	.00	.00	.00	90,000.00	90,000.00	162,500.00	.0%
19400 47110 LAND ACQ	15,747.70	75,000.00	204,026.00	.00	.00	162,500.00	-100.0%
TOTAL LAND & FACILITIES IMPR	15,747.70	75,000.00	204,026.00	90,000.00	90,000.00	325,000.00	20.0%
19500 DEBT SERVICE							
19500 47510 DEBT-PRIN	150,000.00	233,400.00	233,400.00	233,400.00	233,400.00	233,400.00	.0%
19500 47520 DEBT-INT	83,015.50	80,488.00	80,488.00	239,673.00	239,673.00	239,673.00	197.8%
TOTAL DEBT SERVICE	233,015.50	313,888.00	313,888.00	473,073.00	473,073.00	473,073.00	50.7%
19700 SEWER							
19700 46960 PWD ASSMT	.00	.00	.00	.00	.00	.00	.0%
TOTAL SEWER	.00	.00	.00	.00	.00	.00	.0%
19910 GENERAL CONTINGENCY							
19910 43100 SUPP & MTL	.00	150,000.00	200,000.00	150,000.00	150,000.00	150,000.00	.0%

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FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
TOTAL GENERAL CONTINGENCY	.00	150,000.00	200,000.00	150,000.00	150,000.00	150,000.00	.0%
19920 ENERGY & WEATHER EMERG FUND							
19920 43100 SUPP & MTL	.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	.0%
TOTAL ENERGY & WEATHER EMERG	.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	.0%
TOTAL CAPITAL, DEBT & OTHER	2,112,954.05	3,409,553.00	4,893,716.00	3,333,738.00	3,333,738.00	3,568,738.00	-2.2%
TOTAL GENERAL FUND	14,959,307.31	17,431,020.00	19,060,489.00	18,376,111.00	18,376,111.00	18,846,289.00	5.4%

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FOR PERIOD 99

ACCOUNTS FOR: SEWER FUND			2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
00	UNDEFINED								
22110	SEWER FUND								
22110	46960	PWD ASSMT	356,873.00	362,962.00	362,962.00	380,628.00	380,628.00	380,628.00	4.9%
22110	46990	OT CONT SV	.00	90,000.00	90,000.00	.00	.00	.00	-100.0%
	TOTAL SEWER FUND		356,873.00	452,962.00	452,962.00	380,628.00	380,628.00	380,628.00	-16.0%
	TOTAL UNDEFINED		356,873.00	452,962.00	452,962.00	380,628.00	380,628.00	380,628.00	-16.0%
	TOTAL SEWER FUND		356,873.00	452,962.00	452,962.00	380,628.00	380,628.00	380,628.00	-16.0%

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NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

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ACCOUNTS FOR: RECREATION PROGRAM FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
00	UNDEFINED						
22120	RECREATION PROGRAM FUND						
22120 41120	REG PT	83,661.80	94,500.00	94,500.00	94,500.00	94,500.00	.0%
22120 42220	PAY TAX	9,362.00	10,000.00	10,000.00	10,000.00	10,000.00	.0%
22120 43100	DAYCMPSUPP	6,625.02	9,500.00	5,000.00	5,000.00	5,000.00	-47.4%
22120 43101	SUPPOTH	.00	.00	4,500.00	7,000.00	7,000.00	.0%
22120 43220	FUEL GAS	1,680.04	2,500.00	2,500.00	2,500.00	2,500.00	.0%
22120 44400	PROF SVCS	7,198.23	4,000.00	4,000.00	4,000.00	4,000.00	.0%
22120 45320	VE MT SVCS	270.26	1,800.00	1,800.00	2,500.00	2,500.00	38.9%
22120 46989	CNTSVSDAY	.00	.00	32,000.00	32,000.00	32,000.00	.0%
22120 46990	OT CONT SV	65,145.72	80,000.00	48,000.00	48,000.00	48,000.00	-40.0%
22120 46991	COMM EVT	6,164.11	8,000.00	8,000.00	10,000.00	10,000.00	25.0%
22120 46992	SR PROGRAM	6,184.94	6,000.00	6,000.00	7,000.00	7,000.00	16.7%
	TOTAL RECREATION PROGRAM FUN	186,292.12	216,300.00	216,300.00	222,500.00	222,500.00	2.9%
	TOTAL UNDEFINED	186,292.12	216,300.00	216,300.00	222,500.00	222,500.00	2.9%
	TOTAL RECREATION PROGRAM FUN	186,292.12	216,300.00	216,300.00	222,500.00	222,500.00	2.9%
	GRAND TOTAL	15,502,472.43	18,100,282.00	19,729,751.00	18,979,239.00	18,979,239.00	4.9%

** END OF REPORT - Generated by Tony Plante **

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Town of Windham
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR: RECREATION PROGRAM FUND	2017 ACTUAL	2018 ORIG BUD	2018 REVISED BUD	2019 FIN COMM	2019 MANAGER	2019 PRELIM	PCT CHANGE
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Sequence	Field #	Total	Page Break
Sequence 1	1	Y	Y
Sequence 2	2	Y	Y
Sequence 3	9	Y	N
Sequence 4	0	N	N

Report title:
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

Report type: 5
 Budget level: 3
 Budget level 2: 2
 Budget level 3: 1
 Percentage change calculation method: 3
 Print first or second year of budget requests: F
 Print revenue as credit: N
 Include cfwd in rev bud: N
 Include cfwd in actuals: N
 Print totals only: N
 Include segment code: N
 Include report grand totals by account type: N
 Print full GL account: N
 Double space: N
 Suppress zero bdgt accts: N
 Print as worksheet: N
 Print percent change or comment: P
 Print text: N
 Amounts/totals exceed 999 million dollars: N
 Print five budget levels: N
 Report view: D

Find Criteria
 Field Name Field Value
 Org
 Object 4*
 Project
 Account type
 Account status